

**CURRICULUM VITAE**  
**Elizabeth J. Fowler, PhD, JD**

**PERSONAL DATA**

Elizabeth J. Fowler, PhD, JD  
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Arlington, VA 22207  
(202) 760-0267  
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**EDUCATION AND TRAINING**

*University of Minnesota Law School*  
JD, *Cum Laude*, 1998

*Johns Hopkins Bloomberg School of Public Health*  
PhD, 1996

*University of Pennsylvania*  
BA, *Magna Cum Laude*, 1989

**PROFESSIONAL EXPERIENCE**

*Johns Hopkins Bloomberg School of Public Health*  
Distinguished Scholar, Baltimore, MD, February 2025 – Present

*Health Transformation Strategies, LLC*  
Managing Partner and Co-Founder, Washington, DC, February 2025 – Present

*Centers for Medicare & Medicaid Services (CMS)*  
Deputy Administrator and Director, CMS Innovation Center, Washington, DC,  
March 2021 – January 2025

*The Commonwealth Fund*  
Executive Vice President, New York, NY, July 2019 – February 2021

*Johnson & Johnson*  
Vice President, Global Health Policy, Washington, DC, December 2012 – July 2019

*The White House, National Economic Council*  
Special Assistant to the President for Healthcare and Economic Policy, Washington, DC  
March 2011 – November 2012

*U.S Department of Health and Human Services*  
Deputy Director, Office of Consumer Information & Insurance Oversight, Washington, DC  
July 2010 – March 2011

*U.S. Senate, Committee on Finance*

Chief Health Counsel and Senior Counsel to the Chair, Washington DC, March 2008 – July 2010

*Wellpoint, Inc (now Elevance Health)*

Vice President, Public Policy and External Affairs, Washington, DC 2006 – 2008

*Health Policy Alternatives*

Principal, Washington DC 2005 – 2006

*U.S. Senate, Committee on Finance*

Chief Health and Entitlements Counsel, Washington, DC, 2001 – 2005

**PROFESSIONAL ACTIVITIES**

Future of Medi-Cal Commission, Commissioner, 2026-Present

USC Schaeffer Center, Advisory Board, 2025-Present

Penn Center for Health Incentives & Behavioral Economics, External Advisory Board, 2025-Present

Heritage Group, Executive Advisor, 2025-Present

Valtruis, Executive Advisor, 2025-Present

LRV Health, Executive Advisor, 2025-Present

MDAlly, Strategic Advisory Board, 2025-Present

National Kidney Foundation, Public Policy Committee, 2025-Present

NAM, Climate Collaborative, Co-Chair, Policy Financing and Metrics Working Group, 2021-Present

David A. Winston Health Policy Fellowship, Board of Directors, 2014-2021 and 2025-Present

Alliance for Health Policy, Board of Directors, 2025-Present

The Health Initiative, Board of Directors, 2025-Present

Medicare Rights Center, Board of Directors, 2006-2008 and 2019-2021

Elizabeth Glaser Pediatric AIDS Foundation, Board of Directors, 2018-2020

National Quality Forum (NQF), Board of Directors, 2014-2019

National Health Council, Board of Directors, 2014-2019

AcademyHealth Coalition for Health Services Research, Board member, 2006-2008, and 2015-2016

Primary Care Collaborative (PCC), Board of Directors, 2013-2016

National Academy of Social Insurance, Member 2003-present

**HONORS AND AWARDS**

*Awards and Recognition*

Healthcare Financial Management Association, Richard L. Clarke Board of Directors Award, 2024

Alzheimer's Association, Humanitarian Award, 2024

Pearl Health, Top 50 Value-Based Care Thinkers, 2022, 2023, 2024

Modern Healthcare, 100 Most Influential People in Healthcare, 2021, 2022, 2023

Modern Healthcare, Women Leaders in Healthcare, 2023

STAT News, STATUS List of Leaders and Influencers in the Life Sciences, 2022

National Association of ACOS, Champion of Value in Health Care, 2022

Johns Hopkins University Woodrow Wilson Award for Distinguished Government Service, 2018

Aspen Health Innovators Fellowship, Inaugural Class, 2015

The National Law Journal, Most Influential Lawyers in Healthcare, 2011

*Honors*

National Academy of Medicine, Class of 2022

**PUBLICATIONS**

*Peer Reviewed*

1. Fowler E, Jouve I, Liu A, Rawal P. *Beyond Star Ratings: Proposal For A Medicare Advantage Transparency Scorecard*. 2026. Health Affairs. <https://www.healthaffairs.org/content/forefront/beyond-star-ratings-proposal-medicare-advantage-transparency-scorecard>
2. Blumenthal D, Fowler E, Jacobson G. Medicare's Role in Fighting Chronic Disease. 2026. NEJM. <https://www.nejm.org/doi/full/10.1056/NEJMp2514040>
3. Rawal P, Fowler E. *Reengineering ACOs To Make Medicare Competitive*. 2026. Health Affairs. <https://www.healthaffairs.org/content/forefront/reengineering-accountable-care-organizations-make-medicare-competitive>
4. Fowler E, Jouve I, Liu A, Rawal P. *Aligning The Stars: Modernizing Quality Incentives And Increasing Transparency In Medicare Advantage*. 2026. Health Affairs. <https://www.healthaffairs.org/content/forefront/aligning-stars-modernizing-quality-incentives-and-increasing-transparency-medicare>
5. Fowler E. *Medicare's WISer Model And The Challenge Of Low-Value Care*. 2025. Health Affairs. <https://www.healthaffairs.org/content/forefront/medicare-s-wiser-model-and-challenge-low-value-care>
6. Fowler E, Rawal P, Calloway R. *The Spillover Effect of the CMS Innovation Center*. 2025. NEJM. <https://catalyst.nejm.org/doi/full/10.1056/CAT.24.0427>
7. Bernheim S, Driessen J, Rudolph N, Quinton JK, Muldoon LF, Duvall T, Rawal P, Fowler E. *Quality Pathway Implementation At The CMS Innovation Center*. 2025. Health Affairs. <https://www.healthaffairs.org/content/forefront/quality-pathway-implementation-cms-innovation-center>
8. Parasampuria S, Muldoon LD, Najamtiabrizi N, Alalouf M, Hardy P, Fishman E, Rawal P, Fowler E. *Improving CMS Financial Benchmarking: Lessons Learned by The Innovation Center*. 2025. Health Affairs. <https://www.healthaffairs.org/content/forefront/improving-cms-financial-benchmarking-lessons-learned-innovation-center>
9. Fowler E, Rawal P, Sundramoorthy D, de La Guardia M. 2025 *The CMS Innovation Center's Role in Addressing Greenhouse Gas Emissions*. JAMA. <https://jamanetwork.com/journals/jama/article-abstract/2829467>

10. Fowler E, Brooks-LaSure C, Rawal P. 2025. *Innovation at CMS: Advancing a Person-Centered Health System*. Health Affairs. <https://www.healthaffairs.org/content/forefront/innovation-cms-advancing-person-centered-health-system>
11. Chong A, Honig B, Fowler E, Rawal P, Fogler S, Blackwell K. 2025. *Role of Oncology in the Centers for Medicare & Medicaid Services Innovation Center's Comprehensive Specialty Strategy*. JCO Oncology Practice. [Role of Oncology in the Centers for Medicare & Medicaid Services Innovation Center's Comprehensive Specialty Strategy](https://www.jco.org/content/forefront/role-of-oncology-in-the-centers-for-medicare-and-medicicaid-services-innovation-center-s-comprehensive-specialty-strategy)
12. Rawal P, Jacobs J, Lapin P, Pilotte J, Fogler S, Howe R, Seshamani M, Fowler E. 2024. *Expanding Permanent Pathways In Medicare For Accountable Care*. Health Affairs. <https://www.healthaffairs.org/content/forefront/expanding-permanent-pathways-medicare-accountable-care>
13. Gordon WP, Hruban Z, McGhee V, Coutts T, Rawal P, Fowler E, 2024. *Improving Participation In Value-Based Care—The CMS Innovation Center’s Data-Sharing Strategy Initiative*. Health Affairs. <https://www.healthaffairs.org/content/forefront/improving-participation-value-based-care-cms-innovation-center-s-data-sharing-strategy>
14. Rawal P, Seyoum S, Fowler E. 2024. *Advancing Health Equity Through Value-Based Care: CMS Innovation Center Update*. Health Affairs. <https://www.healthaffairs.org/content/forefront/advancing-health-equity-through-value-based-care-cms-innovation-center-update>
15. Bernheim SM, Rudolph N, Quinton JK, Driessen J, Rawal P, Fowler E. 2024. *Elevating Quality, Outcomes, and Patient Experience Through Value-Based Care: CMS Innovation Center’s Quality Pathway*. NEJM Catalyst. <https://catalyst.nejm.org/doi/pdf/10.1056/CAT.24.0132?download=true>
16. Fowler E, Fogler S, Schreiber C, Waldersen B, Kehoe G, Roiland R, Wolf S, Goldman A, Rawal P. 2024. *The CMS Innovation Center’s Strategy To Support Person-Centered, Value-Based Specialty Care: 2024 Update*. Health Affairs. <https://www.healthaffairs.org/content/forefront/cms-innovation-center-s-strategy-support-person-centered-value-based-specialty-care>
17. Jacobs D, Rawal P, Schreiber M, Hughes DL, Fowler E, Seshamani M. 2024. *Update On The Medicare Value-Based Care Strategy: Alignment, Growth, Equity*. Health Affairs. <https://www.healthaffairs.org/content/forefront/update-medicare-value-based-care-strategy-alignment-growth-equity>
18. Fowler E, Rudolph N, Davidson K, Finke B, Flood S, Bernheim SM, Rawal P. 2023. *Accelerating Care Delivery Transformation — The CMS Innovation Center’s Role in the Next Decade*. NEJM Catalyst. <https://catalyst.nejm.org/doi/full/10.1056/CAT.23.0228>
19. Rawal P, Jacobs D, Fowler E, Seshamani M. 2023. *Building On CMS's Accountable Care Vision To Improve Care For Medicare Beneficiaries*. Health Affairs Forefront.

<https://www.healthaffairs.org/content/forefront/building-cms-s-accountable-care-vision-improve-care-medicare-beneficiaries>

20. Jacobs DB, Schreiber M, Seshamani M, Tsai D, Fowler E, Fleisher LA. 2023. *Aligning Quality Measures across CMS — The Universal Foundation*. NEJM Perspective.  
[https://www.nejm.org/doi/full/10.1056/NEJMp2215539?query=featured\\_home](https://www.nejm.org/doi/full/10.1056/NEJMp2215539?query=featured_home)
21. Jacobs D, Fowler E, Fleisher L, Seshamani M. 2022. *The Medicare Value-Based Care Strategy: Alignment, Growth, and Equity*. Health Affairs.  
<https://www.healthaffairs.org/content/forefront/medicare-value-based-care-strategy-alignment-growth-and-equity>
22. Jacobs D, Rawal P, Fowler E, Seshamani M, *Expanding Accountable Care's Reach among Medicare Beneficiaries*. New England Journal of Medicine.  
[https://www.nejm.org/doi/full/10.1056/NEJMp2202991?query=featured\\_home](https://www.nejm.org/doi/full/10.1056/NEJMp2202991?query=featured_home)
23. Seshamani M, Fowler E, Brooks-LaSure C. 2022. *Building On The CMS Strategic Vision: Working Together For A Stronger Medicare*. Health Affairs Forefront.  
<https://www.healthaffairs.org/doi/10.1377/forefront.20220110.198444/full/>
24. Brooks-LaSure C, Fowler E, Seshamani M, Tsai D. 2021. *Innovation At The Centers For Medicare And Medicaid Services: A Vision For The Next 10 Years*. Health Affairs.  
<https://www.healthaffairs.org/doi/10.1377/forefront.20210812.211558/abs/>
25. Blumenthal D, Fowler E, Abrams M, Collins S. 2020. *Covid 19: Implications for the Health Care System*. New England Journal of Medicine.  
[https://www.nejm.org/doi/full/10.1056/NEJMs2021088?query=featured\\_home](https://www.nejm.org/doi/full/10.1056/NEJMs2021088?query=featured_home)
26. Blumenthal D Fowler E. 2020. *It's Not Too Early to Prepare for the Next Pandemic*. Harvard Business Review. <https://hbr.org/2020/04/its-not-too-early-to-prepare-for-the-next-pandemic>
27. Forman HP, Fowler E, Ranney ML, Katz RJ, Rosenbaum S, Patel K, Gluck AR, Young CL, Carr BG, Turret E, Gondi S, Beckman AL, Jost T. 2020. *Health Care Priorities For A COVID-19 Stimulus Bill: Recommendations To The Administration, Congress, And Other Federal, State And Local Leaders From Public Health, Medical, Policy And Legal Experts*. Health Affairs. <https://www.healthaffairs.org/doi/10.1377/hblog20200312.363618/full/>
28. Brooks-LaSure C, Fowler E, Mauser GE. 2020. *Building on the ACA: How to Improve Coverage and Make It More Affordable*. Health Affairs.  
<https://www.healthaffairs.org/doi/10.1377/hlthaff.2019.01411>
29. Blumenthal D, Collins SR, Fowler E. 2020. *The Affordable Care Act at 10 Years: What's the Effect on Health Care Coverage and Access?* New England Journal of Medicine.  
<https://www.nejm.org/doi/full/10.1056/NEJMhpr1916091>
30. Fowles, J. B., Fowler, E. J., & Craft, C. (1998). Validation of claims diagnoses and self-reported conditions compared with medical records for selected chronic diseases. *The Journal of ambulatory care management*, 21(1), 24-34.

31. Fowles, J. B., Weiner, J. P., Knutson, D., Fowler, E., Tucker, A. M., & Ireland, M. (1996). Taking health status into account when setting capitation rates: a comparison of risk-adjustment methods. *Jama*, 276(16), 1316-1321.
32. Fowles, J. B., Rosheim, K., Fowler, E. J., Craft, C., & Arrichiello, L. (1999). The validity of self-reported diabetes quality of care measures. *International Journal for Quality in Health Care*, 11(5), 407-412.
33. Fowles, J. B., Fowler, E., Craft, C., & McCoy, C. E. (1997). Comparing claims data and self-reported data with the medical record for Pap smear rates. *Evaluation & the Health Professions*, 20(3), 324-342.
34. Fowler, E. J., & Anderson, G. F. (1996). Capitation adjustment for pediatric populations. *Pediatrics*, 98(1), 10-17.

## PRACTICE ACTIVITIES

### *Practice Related Reports*

1. Fowler E, Mitta V, McWright L. 2023. CMS Innovation Center's One-Year Update on the Executive Order to Lower Prescription Drug Costs for Americans. CMS Blog. <https://www.cms.gov/blog/cms-innovation-centers-one-year-update-executive-order-lower-prescription-drug-costs-americans>
2. Rawal P, Quinton J, Hughes D, Fowler E. 2023. The CMS Innovation Center's Strategy to Support High-quality Primary Care. CMS Blog. <https://www.cms.gov/blog/cms-innovation-centers-strategy-support-high-quality-primary-care>
3. Fowler E, Rawal P, Fogler S, Waldersen B, O'Connell M, Quinton J. 2022. The CMS Innovation Center's Strategy to Support Person-centered, Value-based Specialty Care. CMS Blog. <https://www.cms.gov/blog/cms-innovation-centers-strategy-support-person-centered-value-based-specialty-care>
4. Egge S, Fowler E, Nuzum R. 2021. The Role of Reconciliation in Advancing President Biden's Health Agenda. The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2021/role-reconciliation-advancing-president-bidens-health-agenda>
5. White J, Fowler E. 2021. What Would It Take to Restore Medicare's Financial Solvency? The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2021/what-would-it-take-restore-medicares-financial-solvency>
6. Blumenthal D, Fowler E, Nuzum R. 2021. Predictions and Prescriptions for Health Care in 2021. The Commonwealth Fund. [https://www.commonwealthfund.org/blog/2021/predictions-and-prescriptions-health-care-2021?=&utm\\_medium=email&utm\\_campaign=Presidents%20Blog](https://www.commonwealthfund.org/blog/2021/predictions-and-prescriptions-health-care-2021?=&utm_medium=email&utm_campaign=Presidents%20Blog)

7. Jacobson G, Fowler E. 2020. What Does the New “Geo” Model Mean for Medicare? The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2020/what-does-new-geo-model-mean-medicare>
8. Jacobson G, Fowler E. 2020. *Could Repealing the ACA Impact Medicare? Definitely, but Many Questions Remain*. The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2020/could-repealing-aca-impact-medicare-definitely-many-questions-remain>
9. Blumenthal D, Fowler E. 2020. *Health Care in the 2020 Presidential Election: What’s at Stake*. The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2020/health-care-2020-presidential-election-whats-stake>
10. Gustafsson L, Fowler E. 2020. *Health Care in the 2020 Presidential Election: Prescription Drugs*. The Commonwealth Fund. [https://www.commonwealthfund.org/blog/2020/health-care-2020-presidential-election-prescription-drugs?utm\\_source=alert&utm\\_medium=email&utm\\_campaign=Election2020](https://www.commonwealthfund.org/blog/2020/health-care-2020-presidential-election-prescription-drugs?utm_source=alert&utm_medium=email&utm_campaign=Election2020)
11. Collins S, Fowler E. 2020. *Repealing the Affordable Care Act Just When People Need It Most*. The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2020/repealing-affordable-care-act-just-when-people-need-it-most>
12. Forman HP, Fowler E, Ranney ML, Rosenbaum S, Patel K, Jost TS, Gluck AR, Young CL, Turret E, Gondi S, Beckman AL. 2020. *Congress must act now on Covid-19 –here is what it should do*. The Guardian. <https://www.theguardian.com/commentisfree/2020/mar/13/covid-19-what-us-must-do-secure-public-health-congress>
13. Tikkanen R, Fowler E. 2019. *Celebrating International Universal Health Coverage Day: How Three Countries Succeeded, One Step at a Time*. The Commonwealth Fund. <https://www.commonwealthfund.org/blog/2019/celebrating-international-universal-health-coverage-day>

### *Testimony*

L Fowler, testimony before the House Energy and Commerce Health Subcommittee. *Health Hearing: “Checking-In on CMMI: Assessing the Transition to Value-Based Care”*. June 13, 2024. <https://energycommerce.house.gov/events/health-hearing-checking-in-on-cmmi-assessing-the-transition-to-value-based-care>

### *Presentations to Policymakers, Communities, and Other Stakeholders*

1. Leonard Davis Institute of Health Economics, University of Pennsylvania, Policy Seminar featured speaker (February 3, 2026)
2. Armstrong Institute for Patient Safety and Quality, Johns Hopkins School of Medicine, Grand Rounds Speaker (September 11, 2025)

3. University of Colorado Skaggs School of Pharmacy and Pharmaceutical Sciences, Annual Research Retreat 2025, Keynote Speaker (August 8, 2025)
4. Georgetown University, Politics of Healthcare, Guest Lecture (March 31, 2025)
5. Wharton Health Care Business Conference 2025, Keynote Speaker (February 28, 2025)
6. University of Texas, McCombs School of Business, Guest Lecture (October 29, 2024)
7. University of Iowa, College of Public Health, 45th Annual Samuel Levey Healthcare Leadership Symposium, Keynote Speaker (October 25, 2024)
8. Johns Hopkins Bloomberg School of Public Health, Summit on Nonprofit Hospital Tax Benefits and Community Services, Panelist (September 25, 2024)
9. Yale Graduate Course: Healthcare Finance, Economics, and Policy (April 15, 2024)
10. Georgetown University, Politics of Healthcare, Guest Lecture (April 10, 2024)
11. Stanford Healthcare Leadership Class Lecture (February 5, 2024)
12. University of California at Berkeley, Haas School of Business, Guest Lecture (October 10, 2023)
13. University of Michigan, Center for Health and Research Transformation, Health Policy Fellowship Program, Guest Lecture (April 11, 2023)
14. Columbia University, Pathways in Healthcare Policy Innovation, Systems, Leadership, Integration & Management Program, Guest Lecture (April 10, 2023)
15. Vanderbilt University School of Medicine, Department of Health Policy, Guest Lecture (March 27, 2023)
16. University of Michigan School of Public Health, Department of Health Management and Policy Seminar, Guest Lecture (March 9, 2023)
17. Johns Hopkins Bloomberg School of Public Health, The Annual Sam Shapiro Lecture in the Johns Hopkins Center for Health Services and Outcomes Research, Keynote Speaker (March 7, 2023)
18. University of Denver, Scrivner Institute of Public Policy, Guest Lecture (March 6, 2023)
19. University of Pennsylvania, Leonard Davis Institute of Health Economics, Guest Lecture (December 12, 2022)
20. USC, Schaeffer Center for Health Policy & Economics, Curing What Ails Healthcare Markets

21. University of Pennsylvania, “Health Care Reform and the Future of the American Health System.” Guest Lecture (November 3, 2022)
22. University of Pennsylvania, Perelman School of Medicine, “Driving Value in Health Care: Methodologies for Understanding and Driving Value.” Guest Lecture (August 1, 2022)
23. Duke Margolis & University of Texas at Austin, Advancing Specialty Care Integration for Person-Centered Care: Building on Accountable Primary Care and Acute Episode Models, Guest Speaker (July 29, 2022)
24. Tulane University School of Public Health and Tropical Medicine, Guest Lecture (April 28, 2022)
25. Duke University, The Robert J. Margolis, MD, Center for Health Policy, Inaugural Health Policy Conference, Panelist (April 12, 2022)
26. Yale School of Management, Healthcare Finance, Economics, Policy, Guest Lecture (April 4, 2022)
27. Harvard Kennedy School and Harvard Business School, Social Enterprise Conference, Guest Speaker (March 27, 2022)
28. University of Pennsylvania, “How Washington Really Works,” Guest Lecture (March 25, 2022)
29. University of Minnesota, Humphrey School of Public Affairs, Center for the Study of Politics and Governance, Guest Lecture (January 20, 2022)
30. James Couch; Fordham University Fall Forum; Fordham University Global Healthcare Innovation Management Center (GHIMC) (November 18, 2021)
31. Ryan Johnson; Future of Health Care Conference; University of St. Thomas; Brian Godfrey (October 28, 2021)

*Media Dissemination – Podcasts*

1. The Big Beautiful Maze of Health Policy and Innovation. (November 20, 2025). *Health Care is Hard*. <https://www.lrvhealth.com/podcast/the-big-beautiful-maze-of-health-policy-and-innovation/>
2. Former HHS leaders weigh in on navigating Trump 2.0 (and answer your questions). (May 20, 2025). *Radio Advisory*. <https://www.advisory.com/radio-advisory/251>
3. The Past, Present and Future of Health Plan Innovation. (Feb. 7, 2025). *Turn on the Lights*. <https://open.spotify.com/episode/43MXRk10yRirv84WJcOD2v>
4. Big Picture: Healthcare Leadership & Policy with Elizabeth Fowler. (Jan. 17, 2025). *Scale Healthcare*. <https://open.spotify.com/episode/0nEwGEpoUFRQ0LeVsVjRft>

5. Liz Fowler on the Future of Specialty and Primary Care Integration”. (July 16, 2024). *Health Affairs Podcast*. <https://podcasts.apple.com/gb/podcast/liz-fowler-on-the-future-of-specialty-and/id1533852530?i=1000662369287>
6. Obama Presidency Oral History, Interview with Elizabeth Fowler. (Mar. 22, 2024). *Columbia University*. <https://obamaoralhistory.columbia.edu/interviews/elizabeth-fowler>
7. Enabling Health Value: Achieving Equitable Outcomes Through High Quality, Affordable, Person-Centered Care, with Liz Fowler. (March 19, 2024). *Lumeris Podcast*. <https://www.lumeris.com/insights/enabling-health-value-episode-1/>
8. Improving Care & Lowering Costs: Is CMMI Accomplishing Its Mission? (December 7, 2023). *Hospitals in Focus*. <https://www.fah.org/podcasts/improving-care-lowering-costs-is-cmmi-accomplishing-its-mission/>
9. Policy Spotlight: One-on-One with Liz Fowler, Director of the Center for Medicare and Medicaid Innovation. (September 14, 2023) *Health Affairs Podcast*. <https://www.healthaffairs.org/doi/10.1377/hlth.2023.08.113239/>
10. How CMMI Is Addressing the Primary Care Crisis. A Conversation with CMMI Director Liz Fowler. (July 23, 2023). *WEDI Podcast*. <https://www.wedi.org/2023/07/07/podcast-episode-110-how-cmmi-is-addressing-the-primary-care-crisis-a-conversation-with-cmmi-director-liz-fowler/>
11. Leading Innovation. (February 23, 2023). *Think Medium, The Gary Bisbee Show*. <https://healthpodcastnetwork.com/episodes/the-gary-bisbee-show/leading-innovation/>
12. Interview with Dr. Elizabeth Fowler, Deputy Administrator and Director, CMS Innovation Center. (May 17, 2022). *Progress, Potential, and Possibilities*. <https://www.progresspotentialpossibilities.com/podcast/episode/7b28b95d/dr-elizabeth-fowler-phd-jd-deputy-admin-and-director-center-for-medicare-and-medicaid-innovation>
13. Partnership for Transformation with Elizabeth Fowler. (January 20, 2022). *Think Medium, The Gary Bisbee Show*. <https://www.thinkmedium.com/the-gary-bisbee-show/ep-45-partnership-for-transformation/>
14. Driving Health Value Transformation: A Strategy for the CMS Innovation Center’s Second Decade, with Elizabeth Fowler. (January 10, 2022). *Race to Value Podcast*. <https://www.racetovalue.org/driving-health-value-transformation-a-strategy-for-the-cms-innovation-centers-second-decade-with-elizabeth-fowler/>
15. The Center for Medicare and Medicaid Innovation’s Dr. Liz Fowler. (January 3, 2022). *Pop Health*. <https://www.pophealthpodcast.com/the-center-for-medicare-and-medicaid-innovations-dr-liz-fowler/>
16. Where CMMI is headed—according to its director. (October 26, 2021). *Radio Advisory*. <https://radioadvisory.advisory.com/94>

17. LIVE with Liz Fowler, Director Of The Center for Medicare & Medicaid Innovation. (June 9, 2021). *Health Affairs Podcast*. <https://www.healthaffairs.org/doi/10.1377/hp20210604.399782/>
18. A Monumental Effort’: How Obamacare Was Passed. (March 20, 2020). *The Commonwealth Fund Podcast*. <https://www.commonwealthfund.org/publications/podcast/2020/mar/monumental-effort>

## PART II

## TEACHING

Adjunct Lecturer, George Washington University, Department of Health Policy, 2005-2010

## PERSONAL STATEMENT

Liz has over 25 years of experience working in Washington, DC on federal health policy with a focus on Medicare, Medicaid and expanding access, coverage, and affordability for the uninsured and underinsured. Most recently, Liz was Deputy Administrator and Director of the Center for Medicare and Medicaid Innovation at CMS, where she was responsible for advancing innovative Medicare and Medicaid payment and care delivery models to promote value-based care on a national scale. Liz previously served as Executive Vice President of programs at The Commonwealth Fund and Vice President for Global Health Policy at Johnson & Johnson. She served as special assistant to President Obama on health care and economic policy at the National Economic Council during implementation of the Affordable Care Act, and she was Chief Health Counsel at the Senate Finance Committee, where she played a critical role developing the Senate version of the Affordable Care Act. She also played a key role drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Liz is a Fellow of the inaugural class of the Aspen Health Innovators Fellowship and was elected to the National Academy of Medicine in 2022.